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An Outlook to the Social Media Strategies for Automotive Industry in Turkey¹

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In today's world, traditional media models are withering and social media started to affect the several industries. The automotive industry is one of the industries, which affected and influenced by social media up to a significant amount. Turkish Automotive consumers' attention have quickly transitioned to social media as well. Thus, the Turkish Automotive brands have recognize this new phenomenon and adopt their strategies accordingly. This study discuss the effectiveness of social media and Facebook strategies of Turkish Automotive brands for the brands with considering the automotive social media audience' behaviors. The study also propose insights and a model for the automotive brands to increase their performance within social media platform.

Keywords: Social media, Turkey Automotive Industry, Marketing, E-Marketing

INTRODUCTION

Social media is the one of the emerging trends in the today's world; it turned into a dynamic for entertainment, recommendations, discovery and interaction. There are more than 2.307 billion active social media accounts by January 2016 (Kemp, 2016) and the number of social accounts have a growth about %12 per year since 2011. This popularity make social media a platform where people share what they like, discover new things and make recommendations.

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In today's world consumers require on-demand and immediate access to data at their own

convenience at anytime. (Rashtchy et al., 2007). Consumers interests turning away from

marketing tools like television, newspaper and magazines and consistently demand more

control over their media consumption (Volmer & Precourt, 2008). The brands adopt this

change as well and many of the brands use social media as a tool to directly communicate

with their consumers and cherish their loyalty.

Social media, not only make brands to communicate with their consumers but also enabling

customers to talk to one another, which is an extension of traditional word-of-mouth

communication (Ramsey, 2016). As Vincent Ferrari mensioned 'instead of telling a few

friends, consumers now have the ability to tell hundreds or thousands of other people with a

few keystrokes!' (Mangold & Faulds, 2008). At this point, brands must be very consistent on

every single action on social media to leverage their brand's value (Ramsey, 2016).

The human behaviour within social media have the same popularity in Turkey 46.28 million

social media accounts in Turkey, which is %49 of the population (Kemp, 2016). Turkish

people have different interest within social media where the top five popular areas are as

below:

This usage and popularity of social media makes it one of the best tools for customer

engagements and lead generation (Hendricks, 2015) as well which also increase the

importance of social media sites like Facebook, a very important marketing tool for the

industries.

Overall, it is long been acknowledged in marketing management that a successful social

media strategy is necessary for a successful marketing strategy. Marketing management are

agree that social media is necessary to clearly reflect the values articulated in an

organization's mission statement and contribute to the fulfillment of the organization's

performance goals (Mangold & Faulds, 2008). This study focus on social media usage for

Turkish Automotive sector and their social media strategies and targets to propose a model for

an effective social media strategy.

An Outlook to the Automotive Industry

For about 125 years, auto industry is evolving the new trends of the changing world. Years

ago, in the start of the digitalization, it was enough to have a website and connect with the

consumers but in today's world, the trend is the social media platforms like Facebook

(Lempert, 2008). Today, many auto manufacturers have already in era of transforming to the

digital and huge amount of resources already allocated within the businesses (Vollmer &

Precourt, 2008). Social media have a big portion in the digitalisation process as consumers

spent most of their time in social media. It is clear that the companies who do not adopt to this

new epoch will be outstripped within the market as the will be behind their competitors.

In conclusion, social media and social data already become an important tool for car

producers and the research shows that the importance and the benefits of the social media for

the OEM's will continuously increase in the next 10 years.

AIM AND METHODOLOGY

In today's world the traditional advertising methods are crushing as they are neither cheap nor

gets consumers high attention as consumers attention have migrated to the digital platforms

where they can get information more quickly at anywhere (Rashtchy et al., 2007; Vollmer &

Precourt, 2008).

This paper aims to show how effective Turkish automotive brands are in their social media

strategy, the automotive audience in Turkey and advise a transformed vision on social media

strategy for automotive brands

In this study, the research started with gathering social data for the Automotive Facebook

users in Turkey. 38 Turkish Automotive Brands' official Facebook pages for the dates

January-July 2016. In order to normalise the data set brands with less than 1 million fans were

excluded.

During the study, analysis are completed in 3 sections

1. Automotive Social Index in Turkey: Focus on 5 key factors for Automotive

brands to see how their strategy performs

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2. Audience and Automotive Brand Relation: Focus on how the Brands

communicate with the audience within their social media strategy

3. Automotive audience: Focus on the audience, age, sex, activity, professions of

automotive audience in social media to include demographics into strategy.

Data Collection Method

Social intelligence techniques used to gather the data from internet and brand's Facebook

pages.Facebook Graph API and Facebook Query Language, which provided by Facebook

Developer's platform on Facebook and Google Visualisation API Query language, which is

provided by Google on Google Analytics platform, had been used.

Facebook Query Language is a query language that allows querying Facebook user data by

using a SQL-style interface, avoiding the need to use the Facebook Platform Graph API. Data

returned from an FQL query is in JSON format by default. Data returned from an FQL query

is in JSON format by default.

Unfortunately, the Facebook Query Language is not supported by Facebook after 7 August

2016 so the data belongs after of 7 August is gathered by Graph API, which is provided by

Facebook as well.

The Facebook Graph API is a low-level HTTP-based API that you can use to query data, post

new stories, manage ads, upload photos and a variety of other tasks that an app might need to

do (https://developers.Facebook.com/docs/graph-api/overview [Access date:20-09-2016]).

Data related with Automotive companies are gathered from brands official Facebook pages

and monitor the number of likes, comments, shares of brands from their Facebook pages

which allows to calculate brands' posts 'People talking about this rate' and 'Post engagement

Rate's.

The biggest limitation of the data gathering is the limited time for the data and the

permissions of Facebook. Another limitation about the study is the Volkswagen Facebook

page due Volkswagen Turkey is using the global Facebook page so the Volkswagen Turkey

Facebook page is not included at all.

In conclusion, Facebook API platform is the muchly used tool in this study to gather data

from Facebook where all the data gathered from official page's for different times. At the

points, where data restriction stop to get data from official pages, the data has been derived

from Facebook IQ platform on industry base.

AUTOMOTIVE SOCIAL INDEX IN TURKEY

Explanation of social index in detail

Social index can measured with number of parameters but in this study select: Applause rate

of the content, likes, the number of people the post reached and how the content echoes with

the audience.

In this study, we track and monitor the number of likes, comments, shares of brands from

their Facebook pages and also calculate their posts 'People talking about this rate' and 'Post

engagement Rate's' which gives us a mature result for social index of the Facebook pages.

Five specific attributes selected to calculate the social media index of automotive brands in

Turkey.

Number of fans: Shows the number of communications OEM's started from Facebook

Growth: Shows the growth of the followers of the OEM' Facebook page. The growth rates

shown in this study is the average weekly rate for the last 2 years

People talking about this rate: Shows all the interactions about the Facebook fan page within

Facebook

Social Engagement Rate: Shows the interactions done by the fans the engagement rate

calculated with the formula below:

Engagement Rate = (Likes Comments+ Shares on give day/Own Posts on given day) X

(100/fans)

Automotive Social Index in Turkey

Automotive industry have an increasing trend on the Facebook since 2011 and it is in the top 10 industries in in the average Facebook fans.

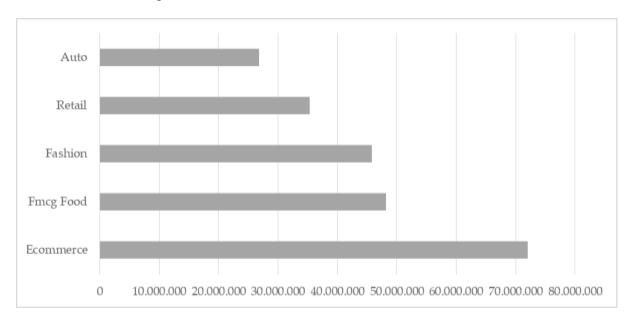


Figure 1. Top social media industries in Turkey

The number of fans of automotive industry showed an increased trend since 2011 and in 2016, there are about 25 million social media accounts who are at least fan of a page, which operates in automotive industry. The automotive brands in Turkey, started to open Facebook pages years ago and nowadays exactly all the brands have their own Facebook fan pages.

In this chapter, in order to evaluate the automotive social index in Turkey, data gathered and analysed from 32 brand's Facebook pages across four attributes for August 2016. It is also important to mentioned that the data is belongs to median values.



Table 1. Automotive Brand's Turkey Social Index Attributes (data shows average rates between May-August 2016, Excluding VW)

BRAND	Fans	PTAT	WG	ER (%)
Renault Turkey	2.071.792	62.483	-0,03%	0,86%
Mercedes-Benz Turkey	1.836.153	75.624	0,81%	0,39%
Hyundai Turkey	1.264.056	55.918	0,65%	1,46%
Honda Turkey	1.247.835	46.465	1,21%	0,71%
BMW Turkey	1.157.163	43.379	0,07%	0,53%
Audi Turkey	1.124.825	28.429	0,38%	1,87%
FIAT Turkey	1.036.402	11.927	-0,07%	0,33%
Dacia Turkey	742.726	1.138	-0,17%	0,13%
KIA Turkey	738.212	30.153	0,59%	1,05%
Ford Turkey	636.885	35.078	-0,01%	0,13%
Mercedes-Benz Light Commercial	620.836	7.268	0,21%	0,81%
Skoda Turkey	426.551	6.835	-0,03%	0,15%
SEAT Turkey	358.306	6.532	0,55%	0,40%
Toyota Turkey	321.108	5.262	0,62%	0,06%
Mondial	254.871	6.281	1,91%	0,24%
Ford Trucks	240.605	3.197	0,12%	0,35%
BMW Motorrad Turkey	230.063	6.238	1,69%	0,88%
Volvo Car Turkey	196.795	3.444	2,43%	0,20%
FIAT Commercial	161.973	2.046	0,95%	0,73%
Alfa Romeo Turkey	154.234	1.990	0,86%	0,79%
TVS Turkey	152.293	955	0,79%	0,06%
Mazda Turkey	151.442	2.875	3,17%	2,25%
Scania Turkey	151.171	9.755	0,10%	0,44%
SsangYong Turkey – Şahsuvaroğlu	148.304	5.178	0,08%	0,60%
Yamaha Motor Turkey	141.088	38.661	0,52%	0,52%
Borusan Otomotiv	136.674	1.684	-0,11%	0,91%
Jeep Turkey	116.602	3.085	-0,15%	0,33%
Mitsubishi Motors Turkey	106.757	3.386	0,28%	0,05%
Avek Otomotiv	100.724	5.391	-0,03%	0,39%
Porsche Turkey	97.042	3.482	0,07%	1,40%
SuzukiTürkiye	89.342	966	2,93%	0,23%
Maserati Turkey	88.251	1.184	5,54%	1,94%
Otomol	87.846	1.133	1,42%	0,04%
Otokoç	80.225	344	0,92%	0,08%
Medos Fiat	74.741	280	-0,08%	0,35%

It is clear that the brands who operates more for passenger car's seems to be more popular and the top five companies in the above table have more than a million fans which clearly International Journal of Advanced Multidisciplinary Research and Review (ISSN 2330-1201) Volume 5, No.:8, 2017 Winter Page: 18

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shows that they have a better social media strategy compared to others and investing within social media.

According to the Table 1, Renault is the leading brand with more than 2 million fans on the Facebook which shows that they have more than double fans compared to its competitors(except 4 brands). On the other hand, when we look at the sales numbers in 2016, the Renault has the highest sales as well compared to its competitors and again its sales numbers are about double of lots of its competitors.

Mercedes Benz Turkey have the highest "People talking about this rate" (PTAT) across all of the other companies with 75.624 interactions which clearly shows that people like to talk about Mercedes which shows that people in Turkey have more interest to the brand in the first quarter of 2016. On the other hand, Mercedes Benz Turkey have a lower score on the engagement rate compared to the other brands in August. This shows us that Mercedes Benz Turkey fan page tremendously growth in June compared to the previous months. This growth rate shows about 80.000 people started to follow Mercedes Benz Turkey fan page and this increase effects the PTAT rate as well which can related with the new E- Series advertisements on social media. On the other hand, the engagement rate of Mercedes Benz Turkey is 0.39% in July, which is an average rate within other companies. This infographic shows us that people are interesting in the Mercedes Benz Turkey more than other brands but not interested in the posts by shared by Mercedes Benz.

Honda Turkey has a %1.21 weekly growth rate and %0.71 growth rate in the first half of the 2016. When we look to the growth numbers, we can see that the number of fans following Honda Turkey Facebook page have increased from 900.000 is to 1.2 million in 6 months. This increase shows that Honda's social media strategy altered within last few years and nominated by the automotive consumers. This strategical change also consistent with the sales numbers as well, where the number of sales made by Honda has a growth about %19.45 compared to the 2015 first half (Automotive Distributers Association, 2016).

We can clearly see from Table 1 that the companies like Ford, Toyota Turkey, Opel Turkey, Dacia Turkey who are in the top 10 for the sales in 2015 and first half of 2016, do not have the same performance in the Facebook and in their social media strategy. Especially Ford

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Turkey had sold about 60,000 vehicles in the first half of the year, which is about 3 times bigger than the Mercedes Benz Turkey sold vehicles, but the Mercedes Benz Turkey fans have increased the number of fans 3 times more than Ford on Facebook. On the other hand, when we look at the passenger car sales in the first half, Mercedes Benz Turkey have a growth about %6.74 where Ford sales decreased about %16 compared to the previous year. This performance in the sales cannot be %100 related with social media but can say that it has a big effect.

Overall, Renault Turkey have the highest number of fans within the social and Honda have the highest growth trend in the first half. In addition, Audi and Hyundai have the one of the highest engagement rates within the industry, which shows that they are good at their social media posts strategy. Mercedes Benz Turkey have the highest PTAT rate across the others as well, which makes it the most popular brand within the Facebook but on the other hand Mercedes Benz Turkey not able to show this performance in engagement. Instead of BMW TURKEY, has one of the highest fans between its competitors, has a very low growth rate in 2016 which is also consistent with sales as well where decreased about %11 compared to 2015.

In conclusion, the top 6 companies in the table 3.1 seems to have a more mature social media strategy compared to others with more than a million fans. It is clear that they are able to leverage their social media with their sales operation, as especially the fan growth numbers are proportional to growth in sales. On the other hand, the companies with highest sales like Toyota Turkey, Ford Turkey, Kia Turkey, and Dacia Turkey do not have a mature social media strategy compared to their competitors.

BRAND AUDIENCE RELATIONSHIP

The biggest difference between social media and traditional media is that, in social media, the publisher receives positive and negative reactions from their audience. This makes brands every single action on social media to focus on to make the audience to interact on the posts on brands page. This makes Facebook a platform where the brands can directly communicate with their consumers and cherish their loyalty and build more strong reputation on their

audiences thus, the manufacturer's must be reliable with the posts and the responses. In addition, the social media strategy with the posts will affect the reach and the loyalty of consumers but to do so the sales as well.

In this chapter, the brands with more than million Facebook pages fans are analysed in detail to evaluate how they shape their social media strategy in communicating with their audience's.

Brand Activities on Facebook

As the Facebook turned into a platform where the brands interconnect with their customers, their activities on their Facebook page will directly effects the company's reputation among their fans but to do so, brands must have a solid social media strategy and also related actions accordingly. The activities on the Facebook page makes a big part of the company's social media strategy and directly effects the numbers of people and success in communicating audiences. The communication way in Facebook based on the posts and brands can reach all of their fans with a post they made from their Facebook page.

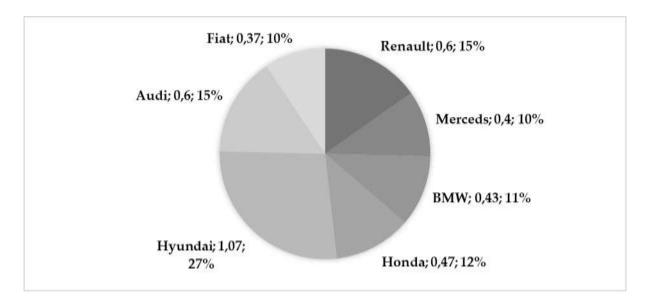


Figure 2. Average posts per day (data belongs to dates between 21.7.2016 – 21.8.2016)

Renault has the highest number of posts within Facebook with 1.07 posts per day followed by Hyundai, Audi and Fiat has the lowest post where shares a post once in 3 days.

The industry average for posts is about 0.5, which shows that Renault has double posts compared to the other companies and have something to say its audience everyday through Facebook.

Engagement rate is the one of the best metrics, which shows the performance of the posts and the audience's interactions.

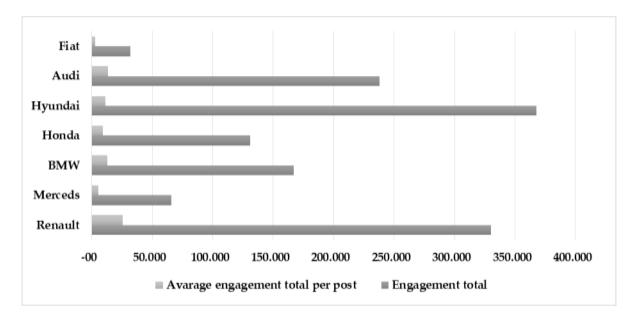


Figure 3. Engagement rate per company (data belongs to 21.7.2016- 21.8.2016)

The above graph, summarise the average engagement rate and total engagements for post between 21.7.2016 to 21.8.2016 dates. Hyundai is the brand which able to engage highest number of people and able to communicate with highest numbers of audience on Facebook. Hyundai is followed by Renault, which has the highest number of fans and still able to communicate with big percentage of audience in the mentioned period with highest engagement rate (%1.23)



Mercedes Benz Turkey, which has highest PTAT, has a low engagement rate compared to its competitors. This shows that some of the posts shared by Mercedes Benz Turkey have high attraction and some get very little attraction by fans, which shows that Mercedes Benz Turkey posts are differentiate from each other with either content or type.

In conclusion, Hyundai and Renault is vastly effective in engaging with their consumers where Fiat is lacking with engaging with its customers through Facebook. BMW TURKEY, Honda and Audi are above industry averages with engagement and Mercedes is lacking a smooth performance where some of the posts are lacking engagement with audience's instead some are effective.

Timing of the Manufacturer's and Audiences

It is accepted by lots of business leaders that timing is very important in business even sometimes, it is more important than the content. Same as the business, in the social media, the timing is very important as well. Being active on the times when the audience are online, increase the chance to noticed and responded. In addition to that, timing of the responses is very important as well where brands will have the opportunity to show their customers that they are always available and in contact with them.

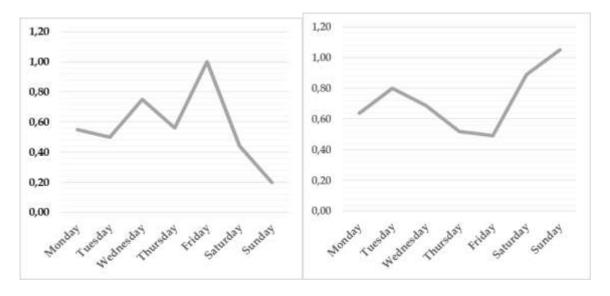


Figure 4. Average activity and average engagement rate on daily basis: data belongs (data belongs to 1.1.2016 – 31.6.2016)

Initially, the brand's activity on the Facebook shows a slight decrease at start of the week and shows an increase in the middle of the week. The brand's posts reach a peak point on Fridays and dramatically decreases within the weekends and we can say that only few brands are slightly active in the weekends.

When we look to the engagement rates for the audiences with the brand's post, we can easily see that there is a tremendous increase after Friday and the highest engagement is on Sundays, which means that the audiences are much more action on the brand's post in the weekends especially on Sundays

Overall, it will be clever for the brands to have posts on the days, which the audience engagement rates are high; however just few of the brands have posts in the weekends where the engagement rates are highest.

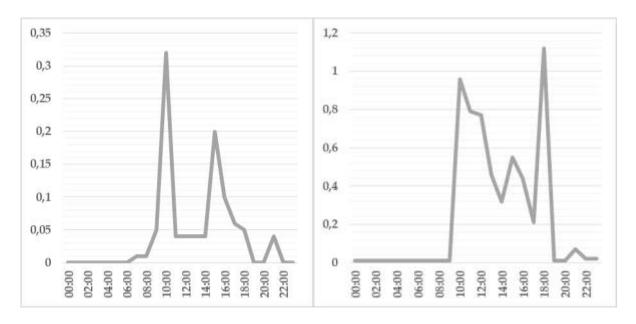


Figure 5. Average activity and average engagement rate on hourly basis (data belongs to 1.1.2016 - 31.6.2016)

When we look at the hourly activity of the brands and the audiences, there is a two peak points for the engagement of the audiences, which are at 09:00 and 19:00, which is out of working hours. In the morning session, the brands have their posts where the activity is the

highest but there are fewer posts by brands around 20:00, which can be accepted as most

suitable time.

The data also shows that, Hyundai takes in account the timing in their social media strategy

and have postings during the weekends and outside of the working hours but oppositely

Mercedes Benz Turkey is lacking to have any posts during the weekends and around 20:00 in

weekdays where the engagement rate is the highest. We can also see the effect of the timings

in audience engagement when we look at to the average engagement rate and surely,

Hyundai's perfect makes them to get better engagement.

Consequently, automotive brands in turkey are not take into account the timing enough

within their strategy. It is important for the brands to recognise that having posts outside the

working hours will help them to reach and engage with more audience and brands may loss

leads if not have Facebook posts are reply to customer questions during weekends where it

will be a good strategy to have social teams working on weekends and outside working hours.

Brand's Content on Facebook

The content of the Facebook posts makes a big part of the brands social media strategy and

brands should use true content to present their brand's services, products and the brand's

reputation in social arena.

Design, style and performance are three most important factors for the automotive industry as

the elegance and the performance have a %14 affect during the car purchasing processes

(Mangold & Faulds, 2008). The presentation of the products within the social media is very

important as well as the posts seen in the social media can affect the customers decisions and

interests. Another point is that, social applause can affect people. Social effect have a high

influence on purchase decisions as lots of people would like to buy cars which have social

influence on others.

Lots of the companies social media strategies are much more operated by the photos where

%75 of the content shared by the top 6 brands are consistent of the photos where the high

quality photos are a good way to present the design and the style of the products.

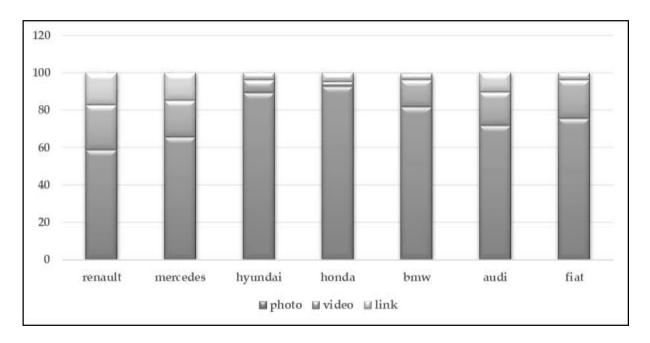


Figure 6. Post type percentages (data belongs to 1.1.2016 – 31.6.2016)

Other than the photo's the six brands have also used video's and links where video's has about %18 average and links have a %6 percent average.

Table 2. Post Types and Average Engagement Rate

Post Type	Posts per Day per Company	Engagement Rate / Post
Photo	0.44	0.86%
Video	0.13	0.10%

When we look into the engagement rate's we see the strategy that the companies using for post types is correct as the photo's engagement rates are a lot more than the video's and automotive companies absolutely prefer to post photos

AUTOMOTIVE AUDIENCE IN TURKEY

Facebook is the most popular social platform and totally, there is 1,481,914,040 users over world (Kemp, 2016). Compared to the country population, Turkey is the third country, which International Journal of Advanced Multidisciplinary Research and Review (ISSN 2330-1201) Volume 5, No.:8, 2017 Winter Page: 26

has the highest Facebook usage in the world. This makes Facebook a more important platform for the Turkish market.

Table 3. Top 10 Countries Who Has Highest Facebook Usage Percentage

Country	Population Percentage
ABD	62.69
United Kingdom	61.53
Turkey	57.84
Thailand	57.51
Mexico	54.76
Brazil	51.70
Philippines	50.05
Vietnam	39.65
Indonesia	33.23
India	11,37

The Facebook audience in Turkey has interest in different sectors and automotive sector is in the top five Facebook sectors with rank five. According to the Facebook Insights data, there are about 15 million active users who are either interested in Automotive Sector or Automobiles. This audience is exactly the target audience of the automotive brands and sure big part of it is automotive consumers. In this part of this study, we will focus on 10-15 million audience in Turkey and their details.

Demographics of Automotive Audience in Turkey

The brands must know the demographics of their audience in social media and act accordingly as the demographics is a great tool to help us to understand the interest, social behaviour of the targeted audience.

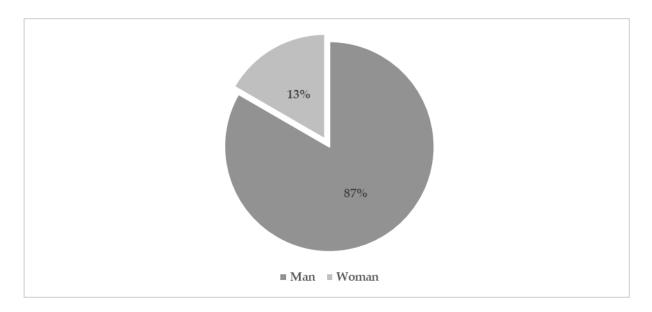


Figure 7. Gender distribution of automotive audience in Facebook

Men dominates the social audience of the Facebook for social media audience with %85 and women are not interested in automotive in social media. Mercedes Benz Turkey has very limited interest from the woman as only %9 of the page fans are women. Renault and Fiat is leading two brands in women interest in social media as %18 of their fans are woman.

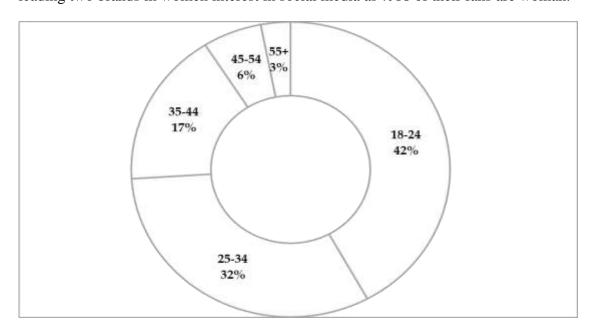


Figure 8. Age distribution of automotive Facebook audience

The age is another important demographics and the automotive audience nominated by young people who are between 18-34 years old with a percentage of 74%.

The demographics of the audience is very important in an effective social media strategy as brands able to know their targets and spent their effort accordingly. For example, a social media campaign for retired people on Facebook will not be a good social media strategy as only %10 of the audience may be retired but on the other hand a campaign that target the young professionals will have a great fit into the Facebook

Job and Profession Analysis

In today's world, many people spent about %33 of their time at their work and naturally, this makes a big effect in their social life and so as in social media. The audience's profession is very important for the automotive brand's social media strategy and this will help them to design both their products and social media strategy accordingly.

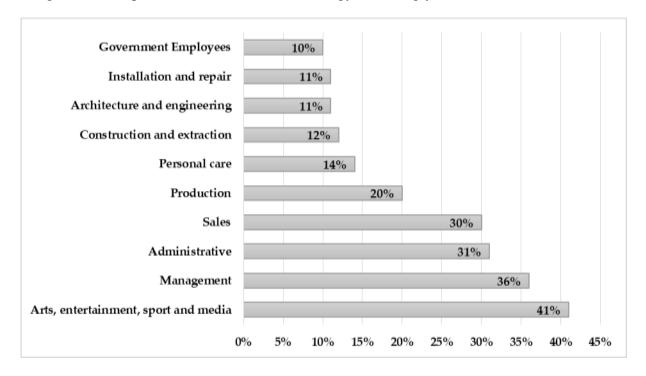


Figure 9. Top job areas of automotive audience in Facebook

A big part of the automotive audience in Facebook belongs to Arts and Entertainments sector and followed by people who are doing management jobs. People who are working at government has the least interest within the automotive brands in social media. People who are working in construction and repair have a limited interest on Automotive sector as well where this seems a big gap in Truck and Van selling Brands as people who work in those sectors use the vans and trucks to operate their jobs.

Interest Analysis

The audience other interests are also very important as not only shapes the social media strategy but also the product strategy as well. In addition, being aware of the other popular pages, which audience interested in social media, can used to create effective cross-functional sales and campaigns within social media.

Table 4. Top Interest Areas of Automotive Audience In Facebook

Category	Facebook Page		
Arts/Entertainment/Nigh	Cadde Hikayeleri		
tlife			
Transport/Freight	Mercedes-Benz Kamyon		
Vitamins/Supplements	HARDLINE		
Company	OPET- pirelli		
Cars	Mercedes-Benz Türkiye, Honda Türkiye, Renault		
	Türkiye,Hyundai Turkey		
Public Figure	Sedat Peker,Köksal Baba		
Sports League	UEFA Champions League, UEFA Europa League, Lig Tv		
News Personality	Ertem Şener		
Website	Tesbihane, Otomobil Dünyam, sahibinden.com, Küfür Sokakta		
Computers/Internet	Nesine.com		

The top categories who are in the automotive audience is more interested in social media defined in the above table. When linked to the job analysis, it is clear that the art and entertainment sector has a big cross with the automotive industry as people who are working

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in arts nominating the audience as well. In addition, those infographics can be used as a good

tool for the advertisements for example an advertisement film with Ertem Sener or an

advertisement for a Europe League match can be preferred to get more interest by audience.

Key Findings

As outlined in previous chapters, the current car owners and future customers from different

interests and profession are using Facebook effectively to get information about cars, voice

their ideas and their concerns. On the other hand, automotive brands are using Facebook as

well to get in touch with their consumers and achieve their marketing targets.

Especially, Facebook pages with more than a million fans act in social media according to a

strategy and able engaged hundred thousands of people weekly. However, the posting times,

contents and average engagement rates shows that all the brands have gaps with knowing

their audience and shape their content and strategy accordingly.

The brands Toyota Turkey and Opel Turkey who sells about 100 000 vehicles in a year

period, have a very limited popularity in Facebook which shows even the car owners of these

brands do not a fan of their cars Facebook Page.

In conclusion, there is a huge audience for automotive industry and the brands must alter their

social media strategies accordingly, which effect their performance. This study shows that the

posting times, content and audience demographics effect the way that brands communicate

with their audience and must considered during designing social media strategy

The analyses during this study divided into 3 sections so the findings defined in 3 sections as

well.

Automotive Social Index in Turkey

Many of the automotive brands in Turkey increase the number of their fans in Facebook on a

consistent basis week to week, which also shows that Facebook is a matured platform for

automotive industry. The growth and popularity of the fan pages especially increased on the

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times when a new product's posts shared by brand. The increase in the growth and PTAT rate followed by an increase in the sales numbers in the analysed cases. It is also find out that, a mature social media strategy really make sense in social media as this supported by the brands

Ford and Toyota Turkey instead of they have the highest car owners in Turkey, they have

very limited fans on Facebook.

Renault Turkey has the highest number of fans within the Facebook where Mercedes Benz Turkey is the most popular brand within the Facebook Platform. The growth rate and popularity rate of Mercedes Benz Turkey, Honda Turkey and Hyundai Turkey is remarkable

and above the Turkey averages which can be achieved with a solid social media strategy.

Brand Audience Relationship

Automotive Facebook pages get about half million interactions in a week by automotive audience. The audience is more likely to "like" the posts instead of comment or share and %85 of the interactions are likes. The automotive audience is more active at 10:00 am in the mornings and 20:00 pm at nights and weekends are the times where they reach their pike for

their interactions in social media.

Brands have average one post in every two days where posting daily performing better. Photos are the most common posts in automotive social media strategies of all brands where brands frequently prefer to post photo's more than other post type. Renault Turkey and Mercedes Turkey are the two brands who also prefer to use videos in their posts more than

other brands where the videos more likely to be remembered compared to the photos.

Renault Turkey is the leader of the engagement among all other its competitors and have a great average engagement rate through its all posts. Hyundai Turkey, BMW TURKEY, and Audi are the other brands who follow Renault Turkey in the engagement rate. BMW TURKEY, Renault and Audi are the most consistent brands in the average engagement rate and have a steady engagement rate for all of their posts. As mentioned above Mercedes Benz Turkey is the most popular automotive brand however, the average engagement rate is low compared to others which shows us that Mercedes Benz Turkey not able to get the same interest by users in their all posts where some of them are engaged very well and some

poorly. Mercedes Benz Turkey is not the only brand and many of the companies are lacking

with having a consistent engagement rate for different posts.

The posts with low engagement rate shared repeatedly with the same content, which shows

that the brands are not analyse their post engagement rate effectively. Lacking of content

analyse make brands to not alter their posts according to the audience interests and share the

content which is not popular often. For example, Mercedes Benz Turkey is using Kitesurf

content in their posts, which has a very lower engagement rate than average however the

Kitesurf content is still in use by brand in every week.

Interestingly, the brands Toyota and Opel Turkey who sells about 100 000 vehicles in a year

period, have a very limited popularity in Facebook when compared the sales numbers.

Automotive Audience

The males nominate automotive Audience in Facebook where the Male's forms % 87 of the

audience. Renault and Fiat have the highest female ratio in automotive brands. The most

common profession within the audience is art, entertainment and sports where the people who

work for government have least interest to auto industry in Facebook. The young people who

are aged between 18-35 forms big part of the audience.

Overall, it is find out that the future car customers make big portion of the automotive dealers

and art, sports and media are the sectors, which interested by the automotive audience.

INSIGHTS AND PROPOSED MODEL FOR A SUCCESSFUL SOCIAL MEDIA

STRATEGY

As discussed within the study, social media and marketing is very important for the

automotive brands to leverage their marketing and sales target. The contribution of social

media strategy in brands awareness and intention to purchase discussed in previous chapters.

In this chapter, we will provide some insights for a better social media strategy for Turkish

Automotive Market and propose a model for automotive brands in Turkey in the light of the

findings of the study.

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The study has shown that the social media will help the brands to increase their brand

awareness, customer loyalty and the sales. In this section, a model proposed for the

automotive brands for their social media strategy.

The insights and proposed model will focus on to increase the brand awareness and customer

loyalty with the social media and by this way increase the sales.

Brand Loyalty and reputation is very important for brands as they are two important

parameters to increase the number of sales and the prices. The brand awareness directly

effects the demand and this turns into a higher equilibrium price in supply demand chart.

Insights and proposed model, in order to increase the brand awareness and loyalty we focus

on fan growth rates and engagement rates.

Insights for Turkish Automotive Brands

The insights advised by this study are based on the findings in chapter seven and especially

focus on to improve the social media strategy of the Turkish Automotive Brands. According

to the findings, the following insights expected to increase the social media performance of

the brands in Turkish automotive sector

• Share the Posts when the automotive audience is most active which is at 10-12 and

20.00 in the weekdays and make sure to post in the weekends around 10:00

• Regularly analyse the content and engagement rates of the post and find which content

the audience most interested.

• Target to post contents where the people engage more and be sure that do not share the

content that is not interested by audience repeatedly. Turkish audience is engaged mostly with

the future products and content with performance

• Prefer to publish mostly photo's which have highest engagement rate in Turkish

market

- Boost the audience to action on the posts with not only likes but also with the shares which targets to increase the fan growth. Turkish audience is highly like to share the posts for new products
- Work with the social influencers and post the contents they engaged. Ertem Şener is very popular within automotive audience in Turkey and will be a good choice for automotive brands in Turkey to work with
- Make sure that to reply all of the questions, nominations and complaints of audiences as quickly as possible and make audiences to feel you are always in touch with them.
 - Never reply audience with an advise to find their answers in the website

Proposed Model for an Effective Social Media Strategy

An effective social media strategy requires an effective model. According to the research made a social media, process model and steps defined in this study. The defined model is consist of six steps.



Figure 10. Proposed social media strategy road map

1- Create a social purpose attached to business strategy

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Every marketing manager accepts that every marketing strategy requires a purpose. Social media is a marketing tool as well and in order to have a strong social media strategy, you

must have a purpose.

The social media purpose must aligned with the business targets and aims. In order to define a

strong purpose, the model advise to follow the steps below:

• Define your limitations as not all the objectives can be achieved with social media

• Define your audience

• Define your targets

• Define your purpose

In conclusion, the model advise to define your limitations, audience and targets in detail

before creating your purpose for social media strategy.

2- Define a marketing voice on social media

The social media voice will be the road to the destination and the tone used will be the car

you travel to the destination. Before starting to your journey, it is very important to build the

road and decide on the car.

The social media voice will be the tool, which will define the brands personality, relation with

the audience and the audience ideas about the brand. When defining your voice you should be

stick with your purpose

In the end of this step, adjectives should defined that describes the voice of the brand.

Consider that the voice is the road and the tone is car

3- Define your posting strategy and engaging content

Posts are the biggest tool that can be used to engage with customers. There are three

important parameters related with the posts:

Content

• Timing

• Frequency

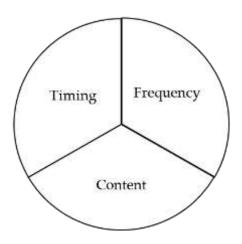


Figure 11. Posting strategy

The model does not advise any strict rules for posting strategy as it differs for different audiences and different voices. The proposed strategy here is to "Just give it a try" to see what is the most effective

4- Analyse the social data, test and being agile

As defined in the third step, posting in social media is something individual and there is not any formula for that. The way to find the best recipe is to try. The model advise to analyse the social data on a post basis. The statistics will provide us a view and insights for the best content, timing and frequency.



Figure 12. Iterative process to define posting strategy

The model advise the steps below to analyse the posts and achieve to the best results

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• Define the post content, timing and frequency

• Set a target

• Try it!

• Analyse the statistics

Define insights

• Iterate

6- Streamline and automate your process

The last part of the proposed model advise to have a streamline process for the social media.

The model advise to have a dynamic queue, which includes the posts that will be shared. Every singly post in the queue expected to have a priority and a scheduled post-date. By this way, the postings in social media will automated and become better as times goes by.

On the other hand, it is also very important to know that the social media is a 2-way communication platform so it is not possible to automate your process %100. The model strictly advise to reply to the audience immediately when they talk to you through social media.

CONCLUSION

Automotive industry will definitely undertake important changes in the following years driven by new technologies and digitalisation. This changes will affect the design, engineering and business models as well as the way brands communicate with their audiences. Changes will portend the existing strategies but on the other hand will provide new opportunities for the ones who adopt the changes.

As mentioned in the study, today's car buyers are regularly track the automotive brands from social media and voice their concerns, expectations and experiences about cars from social media as well. Thus, automotive brands must adopt the social media in to their business models and must have a solid social media strategy to understand their customers changing needs, and built strong relations with customers.

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